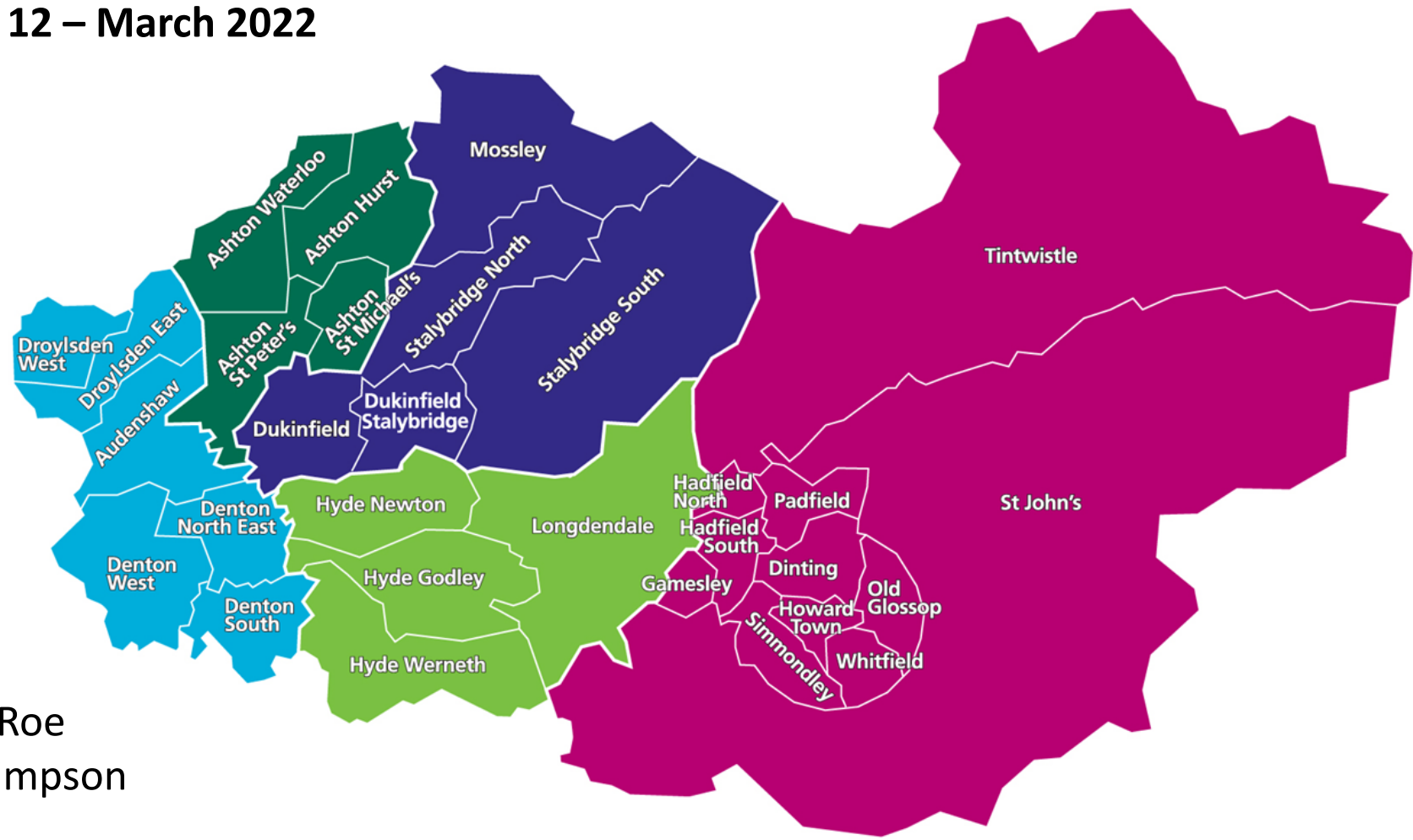


# Tameside and Glossop Strategic Commission

Finance Outturn Report  
Financial Year Ending 31st March 2022  
Month 12 – March 2022



Kathy Roe  
Sam Simpson

## Period 12 Finance Report

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*This report covers the Tameside and Glossop Strategic Commission (Tameside & Glossop Clinical Commissioning Group (CCG) and Tameside Metropolitan Borough Council (TMBC)) and Tameside & Glossop Integrated Care Foundation Trust (ICFT). It does not capture any Local Authority spend from Derbyshire County Council or High Peak Borough Council for the residents of Glossop.*

# Finance Update Report – Executive Summary

## Message from the DOFs:

At the end of an unusual and challenging financial year for the Strategic Commission and ICFT, the final outturn position on 2021/22 budgets presents a broadly balanced position, with a small overspend on Council Budgets (which will be funded from general reserves). CCG budgets represent a break even position, while the ICFT have delivered a small surplus.

Given the significant pressures and challenges that have been faced over the last 12 months, this position is a significant achievement. The finance teams are currently in the process of preparing annual reports and accounts, which will be audited in the months to come.

Much of our focus has now shifted focus towards 2022/23, which looks set to be another unusual and challenging financial period.

Longer term financial outlooks remain a cause for concern as we contend with the aftermath of the pandemic at the same time as addressing an underlying financial deficit and implementing significant organisational change across the NHS. The national and global economic conditions, with increasing inflationary pressures across a number of areas, present significant financial risk for a number of Council budgets.

Non recurrent COVID related funding which has helped to balance the financial position over the last couple of years has now come to an end, further intensifying pressure on the financial position

The CCG will cease to exist as a statutory body in June, with commissioning responsibilities for Tameside patients transferring to Greater Manchester Integrated Care Board, while Glossop moves into the Derby & Derbyshire system.

Precise operational arrangements to support this change are still under development and future iterations of this report will need to adapt to support new governance arrangements, while continuing to provide insight into the integrated financial position across the Tameside locality.

## TMBC Financial Position (£131k)

Overspend against the Council position, but this will be funded by general reserves resulting in an overall balanced position

## Children's Social Care (£3,840k)

Overspend against full year budget. An improvement of £393k since last month.

## CCG Financial Position £0k

The CCG has reported a break even position for 2021/22.

## ICFT Forecast Position £35k

The Trust is has delivered a small financial surplus in 2021/22.

Forecast Position £000's	YTD Position			Outturn Position (Net)			Variance	
	Budget	Forecast	Variance	Budget	Forecast	Variance	Previous Month	Movement in Month
CCG Expenditure	456,024	456,024	0	456,024	456,024	0	(2,285)	2,285
TMBC Expenditure	194,494	194,625	(131)	194,494	194,625	(131)	(622)	490
Integrated Commissioning Fund	650,518	650,649	(131)	650,518	650,649	(131)	(2,907)	2,775

# Finance Update Report – Year End Position

## Year End Position

At the end of another challenging financial year for the Strategic Commission and ICFT, the final outturn position on 2021/22 budgets will result in a balanced position. As shown in the financial summary tables on slides 3 & 5 there is a small £131k overspend against the Council position, but this will be funded by general reserves resulting in an overall balanced position.

The CCG have reported a break even while the ICFT has delivered a £35k surplus against budget

A more detailed exploration of variances and expenditure within the Integrated Commissioning Fund are contained within Appendix 2 of this report.

## CCG Position

The CCG are reporting a break even position for 2021/22. At M11 the CCG position showed a £2,285k overspend all of which was reimbursable through the M12 allocation process. M12 allocations have now been transacted and resulting in a balanced position.

This break even position has been possible as a result of QIPP achievement of £5,164k.

QIPP delivery in 2021/22 was largely transactional in nature, with just £500k of recurrent prescribing related savings.

While the transactional savings have contributed towards balancing the in-year financial position. It does not contribute towards the underlying financial challenge for 2022/23 and beyond..

## TMBC Position

The overall outturn position is an overspend of £131k which is an improvement on the position forecast at period 11 of £622k overspent. The improved position is largely due to the release of contingencies for the 21/22 Local Government Pay award which was finally settled in March 2022.

Whilst the overall position has improved, there have been some changes within Directorate budgets, and underlying cost and demand pressures remain. The final outturn position is underpinned by a number of one-off savings, and additional income which will not be available in 22/23 or future years.

There remain a number of savings targets which have not been delivered in full in 2021/22, and mitigated by one-off alternatives. These savings plans must be delivered in 2022/23 to avoid increasing the already significant financial pressures facing Council budgets in the coming year.

## ICFT Position

The ICFT has delivered a £35k surplus for 2021/22. This is a huge achievement particularly in light of all of the challenges and pressures that have faced the Trust over the course of 2021/22.

The position includes delivery of £7,561k of efficiencies during 2021/22, £90k better than the £7,471k target.

# Finance Outturn Report – Integrated Commissioning Fund Budgets

Outturn Position £000's	YTD Position (Net)			Outturn Position (Net)			Net Variance		Gross Position (full year)	
	Budget	Actual	Variance	Budget	Forecast	Variance	Previous Month	Movement in Month	Expenditure Budget	Income Budget
Acute	229,449	229,023	426	229,449	229,023	426	519	(93)	229,449	0
Mental Health	45,424	45,241	183	45,424	45,241	183	149	35	45,424	0
Primary Care	96,868	96,789	79	96,868	96,789	79	(1,091)	1,170	96,868	0
Continuing Care	14,990	14,418	572	14,990	14,418	572	833	(262)	14,990	0
Community	43,267	43,550	(283)	43,267	43,550	(283)	(828)	545	43,267	0
Other CCG	21,235	22,406	(1,171)	21,235	22,406	(1,171)	(1,922)	751	21,235	0
CCG TEP Shortfall (QIPP)	0	0	0	0	0	0	0	0	0	0
CCG Running Costs	4,790	4,596	194	4,790	4,596	194	55	139	4,790	0
Adults	40,703	39,709	994	40,703	39,709	994	895	100	91,312	(50,608)
Children's Services - Social Care	54,345	58,185	(3,840)	54,345	58,185	(3,840)	(4,233)	393	65,993	(11,648)
Education	7,467	7,045	422	7,467	7,045	422	372	50	32,053	(24,586)
Individual Schools Budgets	0	(0)	0	0	(0)	0	0	0	124,741	(124,741)
Population Health	14,843	13,846	997	14,843	13,846	997	897	100	16,246	(1,403)
Place	58,943	59,842	(899)	58,943	59,842	(899)	(762)	(137)	121,576	(62,634)
Governance	9,319	9,517	(199)	9,319	9,517	(199)	(573)	374	71,706	(62,387)
Finance & IT	8,411	7,944	466	8,411	7,944	466	803	(337)	10,237	(1,827)
Quality and Safeguarding	147	147	0	147	147	0	0	0	388	(241)
Capital and Financing	7,590	6,717	873	7,590	6,717	873	505	368	11,779	(4,189)
Contingency	1,503	499	1,004	1,503	499	1,004	600	405	2,259	(756)
Contingency - COVID Costs	0	27,534	(27,534)	0	27,534	(27,534)	(26,639)	(895)	0	0
Corporate Costs	5,080	4,887	193	5,080	4,887	193	161	32	5,381	(301)
LA COVID-19 Grant Funding	(13,856)	(38,022)	24,166	(13,856)	(38,022)	24,166	24,454	(288)	(5,239)	(8,617)
Other COVID contributions	0	(3,225)	3,225	0	(3,225)	3,225	2,898	327	0	0
<b>Integrated Commissioning Fund</b>	<b>650,518</b>	<b>650,649</b>	<b>(131)</b>	<b>650,518</b>	<b>650,649</b>	<b>(131)</b>	<b>(2,907)</b>	<b>2,775</b>	<b>1,004,456</b>	<b>(353,938)</b>

Forecast Position £000's	YTD Position			Outturn Position (Net)			Variance		Gross Position (full year)	
	Budget	Forecast	Variance	Budget	Forecast	Variance	Previous Month	Movement in Month	Expenditure Budget	Income Budget
CCG Expenditure	456,024	456,024	0	456,024	456,024	0	(2,285)	2,285	456,024	0
TMBC Expenditure	194,494	194,625	(131)	194,494	194,625	(131)	(622)	490	548,432	(353,938)
<b>Integrated Commissioning Fund</b>	<b>650,518</b>	<b>650,649</b>	<b>(131)</b>	<b>650,518</b>	<b>650,649</b>	<b>(131)</b>	<b>(2,907)</b>	<b>2,775</b>	<b>1,004,456</b>	<b>(353,938)</b>

A: Section 75 Services	357,333	355,474	1,859	357,333	355,474	1,859				
B: Aligned Services	216,564	219,151	(2,587)	216,564	219,151	(2,587)				
C: In Collaboration Services	76,620	76,024	596	76,620	76,024	596				
<b>Integrated Commissioning Fund</b>	<b>650,518</b>	<b>650,649</b>	<b>(131)</b>	<b>650,518</b>	<b>650,649</b>	<b>(131)</b>				

# Finance Summary Position – T&G ICFT

	Month 12			Full Year 2021-22		
	Plan £000's	Actual £000's	Variance £000's	Plan £000's	Actual £000's	Variance £000's
<b>Total Income</b>	<b>£23,220</b>	<b>£26,096</b>	<b>£2,876</b>	<b>£276,312</b>	<b>£284,886</b>	<b>£8,574</b>
Employee Expenses	(£16,171)	(£16,882)	(£711)	(£190,226)	(£193,173)	(£2,947)
Non Pay Expenditure	(£5,257)	(£8,091)	(£2,834)	(£75,690)	(£81,655)	(£5,965)
<b>Total Operating Expenditure (excl. COVID-19)</b>	<b>(£21,428)</b>	<b>(£24,973)</b>	<b>(£3,545)</b>	<b>(£265,916)</b>	<b>(£274,828)</b>	<b>(£8,912)</b>
Income - COVID-19	£30	£30	£0	£181	£317	£136
Employee Expenses - COVID-19	(£739)	(£577)	£162	(£8,513)	(£8,544)	(£31)
Non Pay Expenditure - COVID-19	(£142)	(£228)	(£86)	(£2,064)	(£1,796)	£268
<b>Total Operating Expenditure - COVID-19</b>	<b>(£851)</b>	<b>(£775)</b>	<b>£76</b>	<b>(£10,396)</b>	<b>(£10,023)</b>	<b>£373</b>
<b>Total Operating Expenditure</b>	<b>(£22,279)</b>	<b>(£25,748)</b>	<b>(£3,469)</b>	<b>(£276,312)</b>	<b>(£284,851)</b>	<b>(£8,539)</b>
<b>Net Surplus/ (Deficit) before exceptional Items</b>	<b>£941</b>	<b>£348</b>	<b>(£593)</b>	<b>£0</b>	<b>£35</b>	<b>£35</b>
Trust Efficiency Programme	£1,689	£1,401	(£288)	£7,471	£7,561	£90
Capital Expenditure	£1,421	£3,193	£1,772	£11,878	£11,881	£3
Cash and Equivalents		£30,256				

# Finance Summary Position – T&G ICFT

## **Trust Financial Summary – Month 12**

The Trust delivered a small surplus of £35k against a planned breakeven position. This is a huge achievement particularly in light of all of the challenges and pressures that have faced the Trust over the course of 2021/22.

The in month actual position is a reported surplus of c.£348k. This represents an adverse movement of c.£275k compared to the previous month. Total COVID expenditure incurred in month equated to c.£775k against planned spend of c.£851k which is an underspend against plan of c.£76k. Although Critical care occupancy levels remained high, the level of COVID positive patients requiring critical care intervention, reduced during the month. Total spend on COVID for 2021/22 is c£10.023m against a plan of c.£10.396m which represents an underspend of £373k.

## **Activity and Performance:**

Overall, the Trust has delivered activity in line with its planned target for 2021/22. However, the Trust continues to experience significant pressures within Urgent Care and Non-elective activity, further compounded by bed pressures and flow. Delivery of Elective and Day Case activity has been particularly challenging.

## **Efficiency target:**

The Trust has delivered £7.561m of efficiencies during 2021/22 against its planned efficiency target of £7.471m /22, reporting a small overachievement of £90k. Of the efficiencies delivered, c.49% (c.£3.7m) have been delivered recurrently, predominantly achieved through productivity improvements and income generation schemes.